The new Brazilian O&G sector – opportunities for Norwegian players





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About ANP



The **regulatory body** for the oil, natural gas and biofuels industry in Brazil



Regulation

ANP needs to assure free competition, national supply, and consumers protection in terms of price, quality and product offer.



Contracting

Besides carring out the bidding rounds for E&P activities and signing the contracts, on behalf of the Federal State, ANP also grants authorizations for the O&G and biofuels activities



Inspection

ANP enforces the standards and rules by the regulated industry. It covers the administrative process, judgment and sanction.

ANP is responsible for implementing the energy public policies, aside from **subsidizes**, technically, the Brazilian National Council for Energy Policy (CNPE)





Brazil's overview



E&P Activities



Natural Gas Market



Energy Transition



Final Remarks

Brazil at a glance



213

million people (6th largest population)

1.44

Trillion USD GDP 2020 (13th largest economy)

7th

Largest Crude Oil Exporter (MME 2021) 8th

Largest Crude Oil and Condensate producer (BP Statistical Review 2021)

7th

Largest Oil Products
Consumer
(BP Statistical Review 2021)

2th

Largest hydroelectric power generation (Our World in Data 2020) 86

E&P company groups, ~50% foreign (Oct 2021)

2.9

million bpd of oil production (Feb 2022)

133

Million m³ of gas daily production (Feb 2022)

Forecast

Potential to reach more than



Million bpd of oil in

2025 (PAP 2022)

5

million bpd of oil in 2030 (EPE)

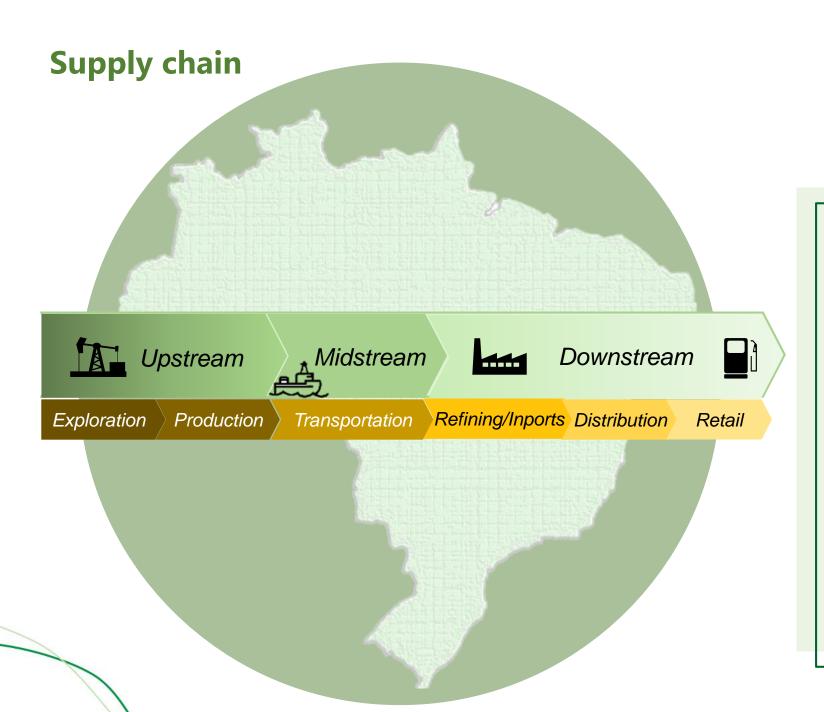
Potential to be the



5th

Largest crude oil exporter in 2030 (EPE)





125,438

Retailers and regulated players

242

Fuels Distributors

652

Importers & Exporters

156

Lubricant Producers and Re-refiners

19

Refineries

2.4

Million bpd Refining Capaity

62

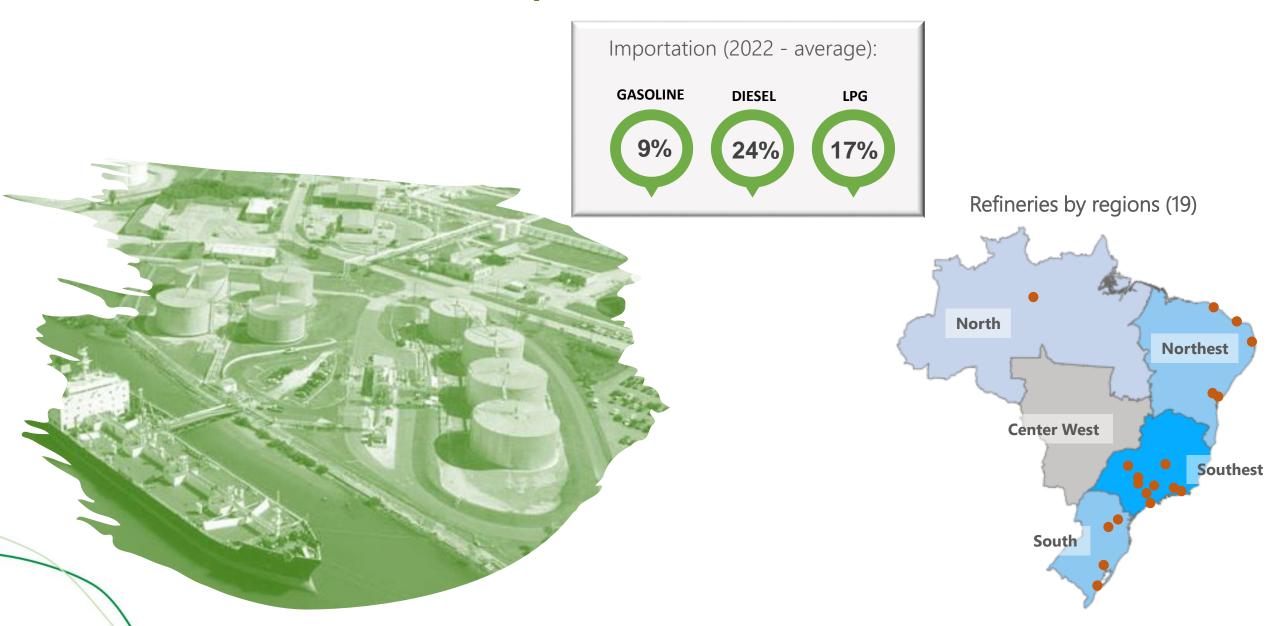
Billion liters of Diesel B (with 10% to 13% of biodiesel in the fossil fuel), consumed in 2021

7.4

Million tons of LPG consumed in 2021



Brazil still needs a lot of fuel imports







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Many measures have already been taken to encourage E&P activities

- A bidding round schedule
- New Local Content
- New E&P Policies
- Exploratory Phase
 Extension for 11th and 12th
 Rounds
- REPETRO Extension

Open Acreage

 Unloking the Transfer of Rights auction

2019



Bidding Rounds (em 2017/2021)

- Local Content waivers
- Royalty reduction on the incremental production
- RBL and M&A made easier
- Mandatory investment or M&A in onshore and shallow water fields; deadline for Petrobras divestment

2018

2017

2020

- A new type of action: Open
 Acreage
- ANP Resolutions: Flexibility
 as a result of the pandemic

2021

- Royalties reduction for S&M companies
- Adjustment Agreement to Local Content
- Area nomination
- Decommissioning Guarantees



Even at challenging times, the E&P has responded with remarkable resilience

2020



5% of production growth and exports record

Pre-salt high performance Exports of oil and fuel oil with low sulfur content



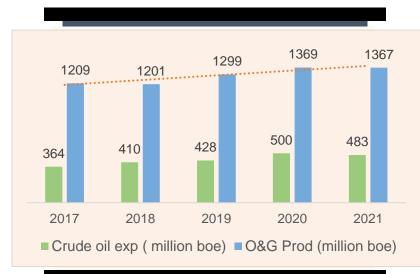
2nd Cycle of Open Acreage

Performed in December: 18 areas sold



Assets Acquisition

50 M&As approved by ANP







Pre-Salt

Record in the annual production.



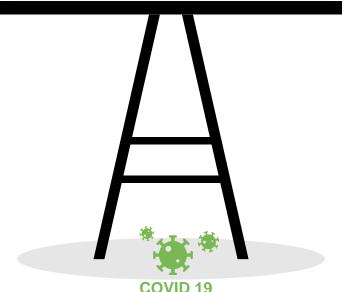
2 Bidding Rounds

5 areas sold in the 17th Round ToR BID scheduled to Dec 2021



Assets Acquisition increased

118 M&As approved by



E&P at a glance





Pre-Salt

One of the best plays in the world and the most competitive deepwater assets.

76%

134

21.206

of production producer wells

Average well production (boe/d)

Prod: 2,841,634 boe/d

Post-Salt

Green and brownfields, deep and shallow waters.

19%

348

2,284

of production producer wells Average well production (boe/d)

Prod: **758,366** boe/d

Onshore

Mature basins and new frontier basins (gas prone).

5% of production 5,716

33

producer wells

Prod: 236,111 boe/d

Average well production (boe/d)

*feb2022

26_B &

Barrels equivalent of **O&G** produced to date

476 Fields & development areas

246 **Exploratory Blocks**

14 **Billion USD in** government take (2021)

86 🖓

Billion dollars

Forecast

2022 - 2026

E&P Investments





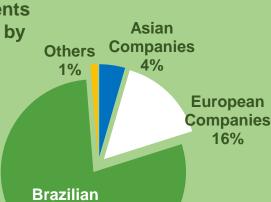
Billion dollars Decommissioning Costs 2022-2026

30,000+ Wells drilled

19,000+

Km of O&G pipelines

Investments Forecast by Origin



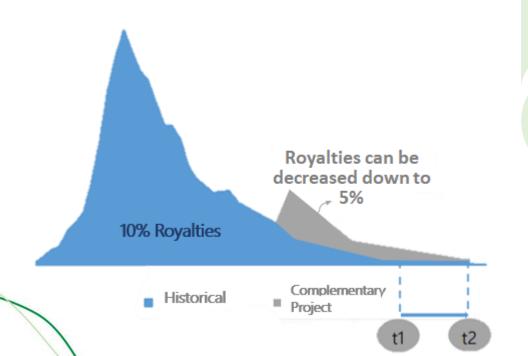
Companies

79%



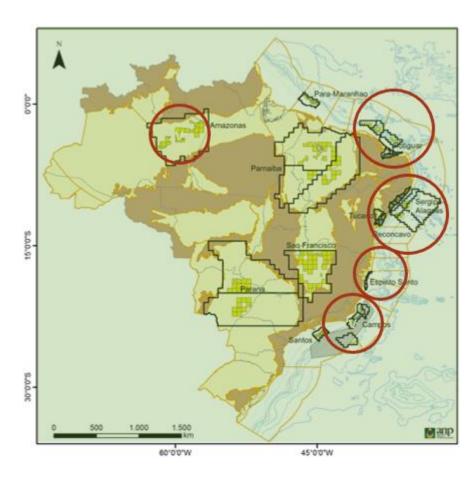
Mature fields

- ❖ Those fields with 25 years of production or those that had already produced 70% or more, considering estimated recovery of 1P reserves.
- * Royalties Reduction up to 5% on Incremental Production in Mature Fields:
 - 24 fields with approved projects
 - Number of eligible fields: 298



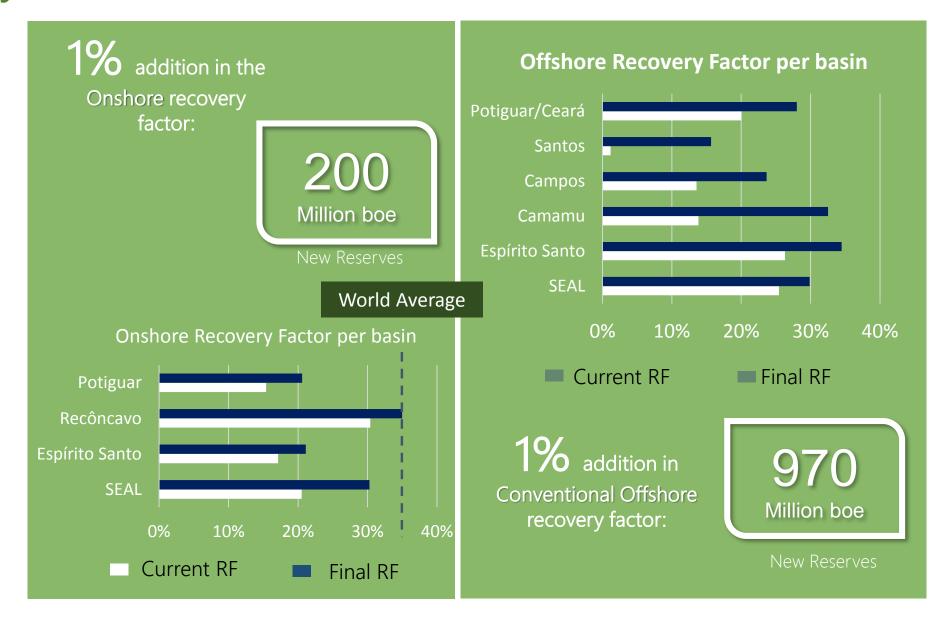
~900.000 Bbl/d

13 sedimentar basins



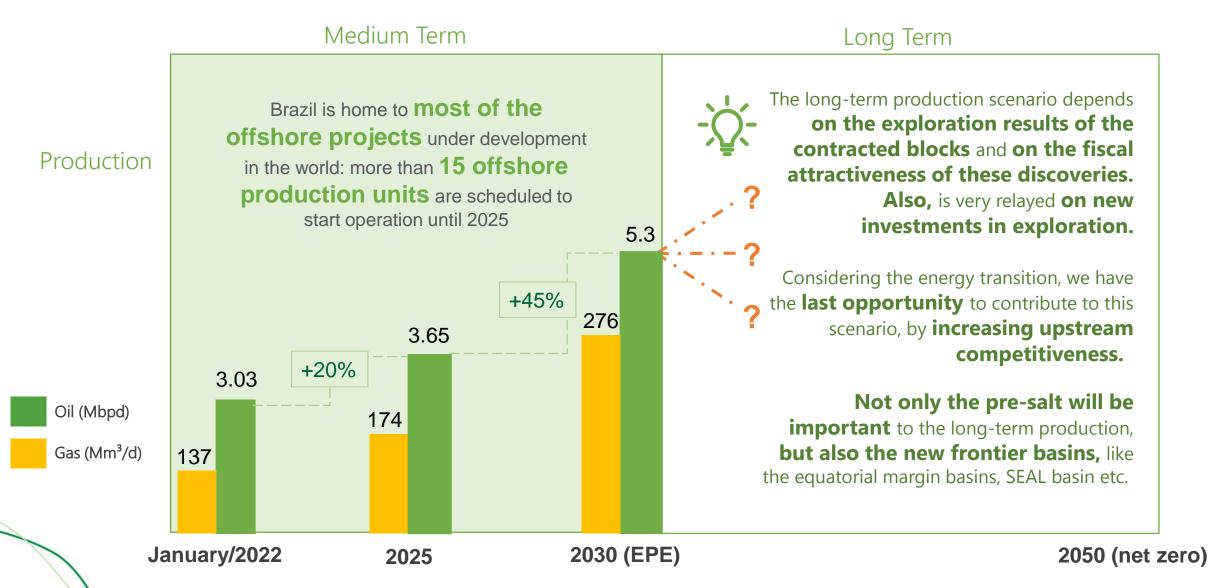


Recovery Factor





Brazil is poised to be one of the key sources of growth over the medium term, but still need to keep taking measures for the long term









*Operated by non-Petrobras companies

Brazil is home to most of the offshore projects under development in the world

E&P strategic goals





RIGHT ASSETS IN THE RIGHT HANDS

Petrobras

Divestment Plan
plays key role in
this goal.

Support small and
medium producers
market



INCREASE THE RECOVERY FACTOR

Brazil's Current RF: 10%
This represents an enormous opportunity in the mature fields.
Need to reduce OPEX and decommissioning costs



INCREASE EXPLORATORY ACTIVITIES

The COVID-19
pandemic accelerated
energy transition
discussions and
reinforced the sense of
urgency in exploring
our resources



MAKE VIABLE THE MARGINAL DISCOVERIES

There are many marginal discoveries in the different environments that could be developed if we address the correct incentives to make them viable

We need to keep increasing above ground competitiveness in order to achieve our main goals



Ongoing measures to attract investments



KEEP OFFERING AREAS

Open Acreage

+

Ongoing Petrobras
Divestment Plan
(Only in 2021 US\$5.6
billion was sold in
assets up to 3QR/2021)



DATA AVAILABLE FOR FREE

Download: Reate.cprm.gov.br/anp

offshore data available soon



MARGINAL FIELD DEFINITION

Draft under public consultation. Specific incentives should be discussed afterwards



ROYALTIES REDUCTION

Encourage small and medium-sized companies.

Reduce royalties on incremental production.



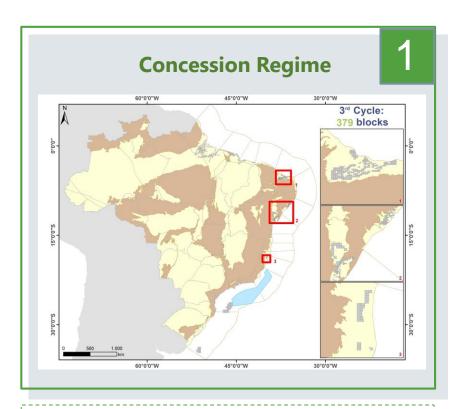
OTHER REGULATORY MEASURES

Government programs, including studies to improve environmental licensing process and competitiveness of marginal discoveries.



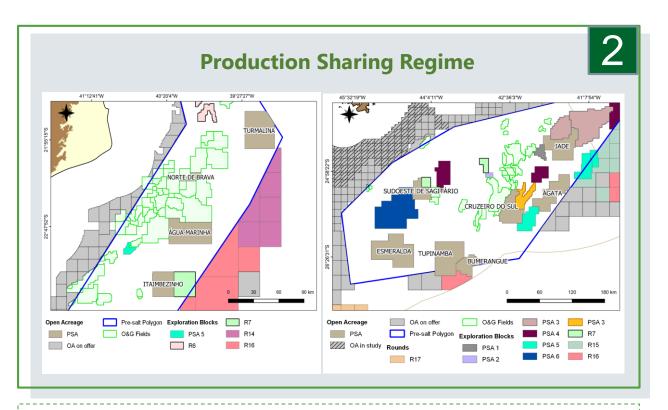


Opportunities in the 3rd cycle of the Open Acreage



1068 areas 800 blocks in study

3th Cycle April 13th, 2022 379 blocks in offer



11 areas

4 áreas in the Campos Basin & 7 areas in the Santos Basin In Situ Volums (unscratched): ~27 billion barrels

Forecast date: 2th semester/2022







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Energy Transition

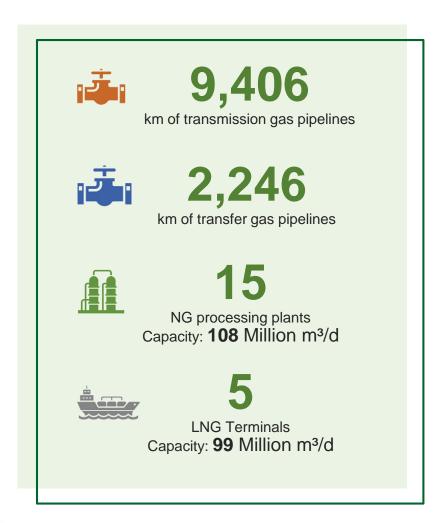


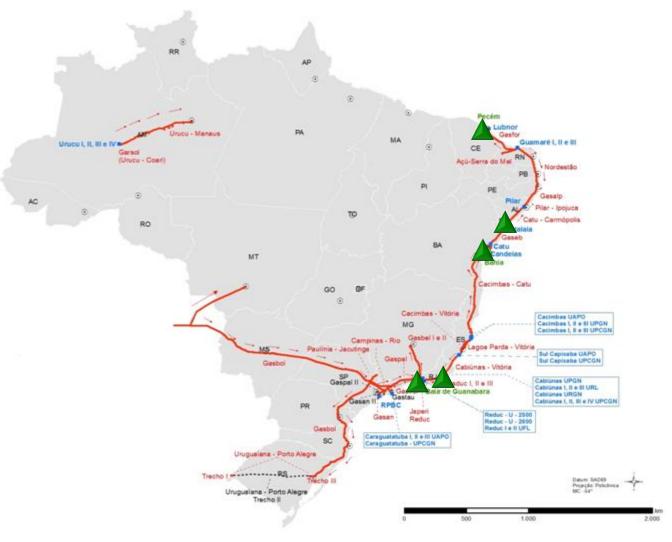
Final Remarks



The natural gas infrastructure

Current infrastructure is limited for such a large country





Source: ANP Statistical Yearbook (2020)



Brazil is moving towards a competitive gas market





Improve NG market competition



Entry-exit model



Integrate gas sector with power sector



Regulatory Harmonization (Federal & States)



Sell all equities in transportation and distribution markets



Non-discriminatory access to essential facilities.



Decline exclusivity of current gas transportation agreement



Cannot contract new gas volumes



Authorization scheme for gas transport and storage activities



Integrated gas transport system; Independent and coordinated system operation; entry-exit model



Non-discriminatory access to essential facilities.



Gas to gas competition.



Main regulatory challenges in the new gas market



Lack of competitive forces

More suppliers, carriers and free consumers are needed



Lack of third-party access

Essential Facilities Doctrine



ANP's Conceptual Model of the Gas Market

The document deals with commercialization and shipping of natural gas as well as balancing mechanisms (3 workshops were promoted by ANP throughout 2021)



Lack of market driven gas price mechanisms

Trade hubs and exchanges



ANP is working on a new resolution dealing with 3rd Party Access (Multi study group dedicated to this subject)



Lack of transportation infrastructure

Authorization of new pipelines infrastructure



Open seasons are being conducted considering 1 year contracts

ANP expects the new granting regime established by the new Gas Law will give rise to new pipelines



anp

01

Petrobras Divestment Plan in the Transport and Distribution Sectors (CADE agreement)

02

New legislation already approved moving towards an opening and competitive gas market (Law 14,134/2021 and Decree 10,712/2021)

03

National gas production expected to almost double until 2030, with a variety of suppliers

04

Great potential to increase the national gas demand if the market offers competitive prices









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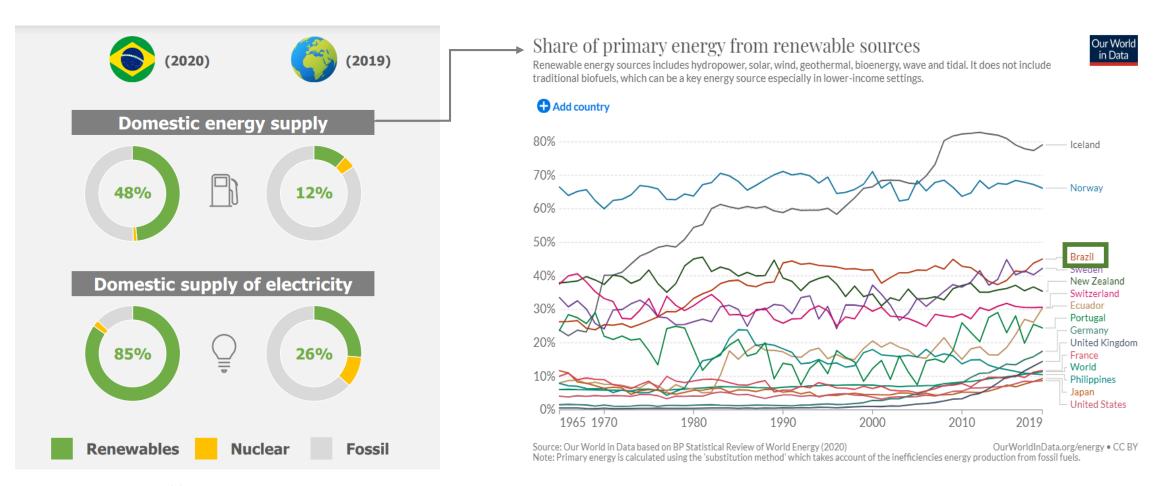


Final Remarks



Brazil in the energy transition context: a leader

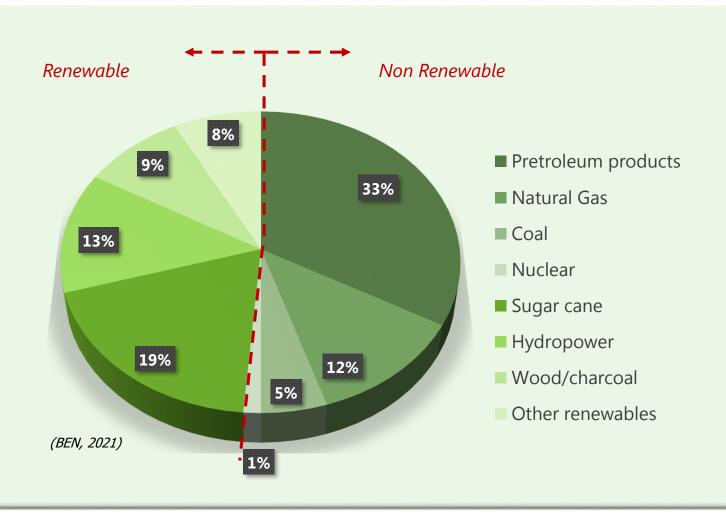
Iceland, Norway and Brazil have the largest share of primary energy from renewables sources in the word



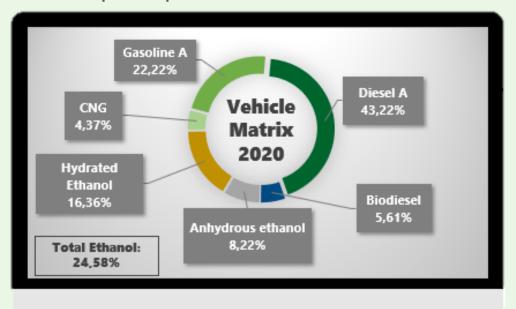
Source: EPE; Our World In Data





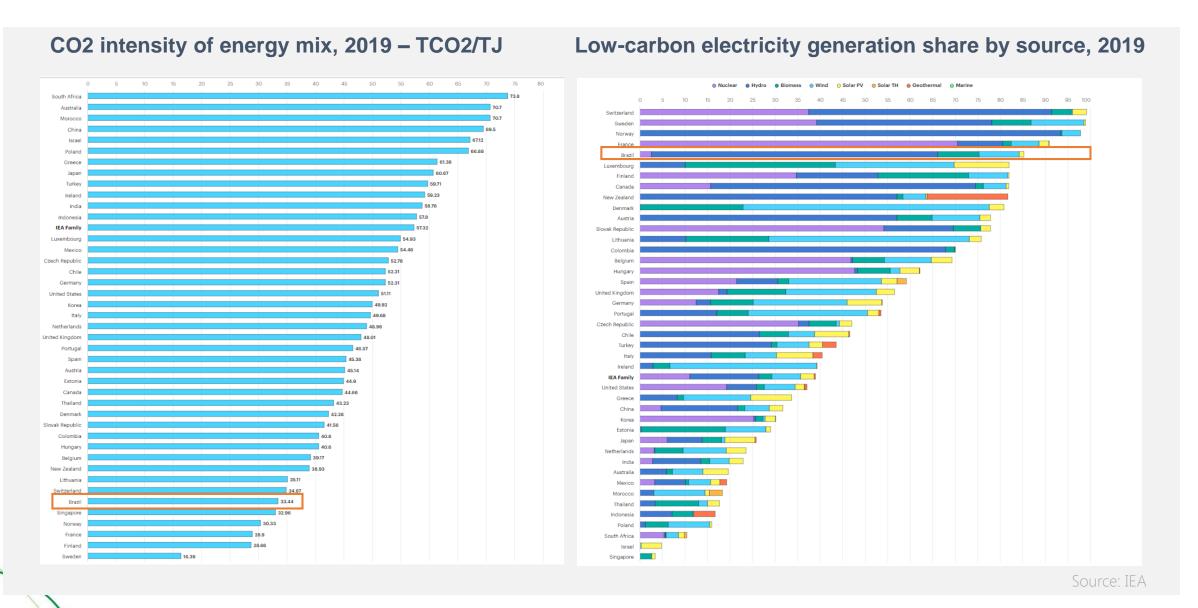


Brazilian vehicle matrix with relevant participation of biofuels: 30%





Brazil has one of the cleanest energy mix in the world





Brazil has huge and diverse potential for renewables

Brazil is currently among the five most attractive emerging markets for investments in renewable energy. (https://global-climatescope.org/)
Oil majors are also betting on the Brazilian renewables market. We believe they will integrate their portfolio with cleaner energy projects, while capitalizing on synergies and tapping the huge potential in Brazil for renewable energy projects.









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An unprecedent transformation in the O&G Sector

E&P



A completely **diverse sector** will emerge from Petrobras Divestment Plan. All onshore and shallow water fields are being sold, as well as some great offshore post-salt concessions.

With new investments in mature fields, pre-salt fields and offshore blocks in the exploratory phase, Brazil is ready to grow production and take a leading position in the sector.

Downstream



Half of the Brazilian refining capacity (REFAP • RNEST • REPAR • RLAM • LUBNOR • REGAP • REMAN • SIX) is being sold by Petrobras, paving the way for a **competitive and open refining** and fuel market for the first time ever.

ANP is taking measures to deal with the transition to this new environment and to bring competitiveness to the distribution sector.

Gas



First-ever effective opening in the natural gas market with Petrobras leaving the transport and distribution sectors.

A new legal framework has just been put in place for the gas market and a strong regulatory agenda is underway to create opportunities for suppliers, free consumers and distributors. An open season calendar is set for this year.



The role of the O&G Industry in the pathway to low emissions



O&G will continue to play an important role

O&G play critical roles in today's energy and economic systems (more than 50% of primary energy), and that affordable, reliable supplies are necessary parts in the pathway to net zero.



Carbon reduction is imperative in the O&G sector

Emissions reductions isn't an option if the sector wants to retain its social license to operate.



Energy Security or crisis

The gas, coal, and electricity crisis shows that investments in traditional sources are still needed if there is demand.







Our Strengths

Sanctity of Contract

Geological potential

Pre-salt: world-class assets with low carbon intensity

Huge opportunities in Petrobras divestment plan (brownfields opportunities with cash flow)

Market Opening in the midstream (New Gas Law) and downstream

One of the largest fuel market

Great Potential for renewables





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